



- Public software equities have seen outsized multiple expansion since March 2025, following signs of a Fed pivot, outpacing other sectors as falling yields push investors back into growth based, long-duration software cash flows.
- Approximately 24% of PE dry powder is over four years old, heightening pressure on GPs to deploy. As capital becomes harder to allocate, mega-funds are moving 'down market' into middle-market software deals - intensifying competition.
- The convergence of vertical SaaS and AI is reshaping enterprise software. Workday's \$1.1B acquisition of Sana underscores how large strategics are willing to pay for embedded intelligence and vertical SaaS solutions.

S&S M&A Weather Report

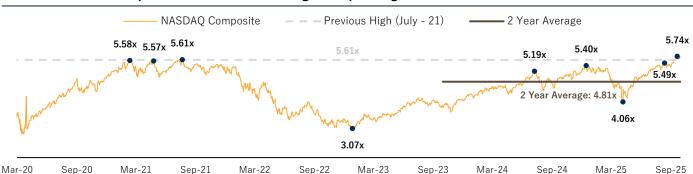


Clearing Skies Expected

Public software valuations and middle-market investor confidence are rebounding together, supported by a ~29% TTM tech equity rally, anticipation of a Fed pivot, and a revived IPO market - even as lofty AI expectations risk outpacing actual earnings.

Software Trends We Are Tracking / Market Snapshots

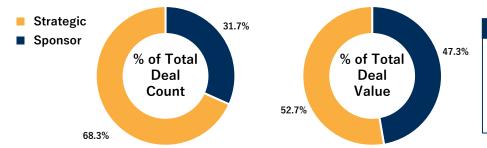
NASDAQ Multiples Hit New All-Time High, Surpassing COVID-Era Peak (TEV / Total Revenue)



Middle Market Momentum: Software M&A Deal Value on Pace to be Largest Year Since 2021¹



2025 YTD Software M&A Split: Strategics Drive Activity, Sponsors Drive Value



Sponsors Favor Tech

Strategic buyers lead deal activity through 3 quarters. However, financial sponsors captured a nearly equal share of total deal value despite fewer deals, reflecting their focus on mega deals.



Recently Attended Conference – HR Tech 2025

Intrepid's Jeff Becker and Ryan Makis attended this year's HR Technology Conference in Las Vegas - a staple for us since the mid-2000s. The event was highly attended and charged with energy, as emerging vendors, strategics, and financial sponsors signaled rebounding markets, aiming for a strong finish to 2025 and an even more active 2026. Here are our takeaways:

Market Drivers

- ✓ Active strategics are increasing optimism, with acquirors like SAP and Workday placing billion-dollar bets on the sector.
- Practical applications of agentic AI are prevalent, with solutions being applied to talent acquisition, talent analytics, learning, and beyond.
- ✓ Corporations continue to move toward skills-based frameworks and tech vendors are ready for them, allowing HR executives to execute on strategies across hiring, development, retention, etc., all powered by talent intelligence platforms.
- ✓ Tech stack integration is driving synergistic outcomes as systems connect, data becomes cleaner and more actionable, empowering HR professionals to deliver favorable outcomes and maximize the potential of their organizations.

Key Conference Themes

- ✓ M&A market is re-opening
- ✓ Al has gone mainstream
- Skills are the common denominator
- ✓ Effective partnerships benefit all stakeholders

Intrepid's Recent HCM Momentum







Intrepid's Software & Services Coverage



Compliance Technology



Cybersecurity



Data & Analytics



Energy & Industrials Tech



GovTech



Healthcare IT



Human Capital Management



PropTech



SalesTech



Supply Chain & Logistics Technology



Tech-Enabled Services



Vertical Software

White Glove Touch of Boutique Investment Bank



- + Mergers & Acquisitions
- + Capital Advisory

Client Focused

Sector Experts

Skillful Dealmakers

Backed by a Top 10 Global Bank by Assets



- + Corporate Banking
- + Global Network & Resources

Dedicated Middle Market **Technology Practice**

Largest Foreign Lender to U.S.-Based Tech Companies

Christopher Park

Managing Director Head of Software & Services

CPark@IntrepidIB.com

Jeff Becker

Managing Director Software & Services JBecker@IntrepidIB.com

Josh Moses Managing Director

Software & Services JMoses@IntrepidIB.com

Terry Jiang

Managing Director Software & Services TeJiang@IntrepidIB.com

Ryan Makis

Director Software & Services RMakis@IntrepidIB.com